

**Norma McCormick**  
**Convenor, Working Group 2**  
**ISO TC 283**

# **ISO 45003**

## **Psychological Health & Safety in the Workplace – Guidance**



ISO / TC 283 is responsible for:

**ISO 45001:2018 Occupational health and safety management systems — Requirements with Guidance for Use**

**ISO 45003 Occupational health and safety management - Psychological Health and Safety in the Workplace - Guidelines**

# ISO 45001:2018 has now been adopted as a National Standard of Canada – CSA 45001 Occupational health and safety management systems — Requirements

ISO 45001 references mental health and related topics:

- “**0.1 Background** - An organization is responsible for the occupational health and safety of workers and others who can be affected by its activities. This responsibility includes promoting and protecting their physical and *mental health*.”
- “**3.18 - injury and ill health** - adverse effect on the physical, *mental or cognitive condition* of a person”
- “**A.6.1.2.1 Hazard identification** - Hazards can be . . . . . *psychosocial, . . . . .*”

# Psychosocial hazards in the workplace – now a significant public health issue

- shifting emphasis from infectious diseases to **mental health conditions presents a major public health** challenge for employers, employees in their prime working and earning years, their families, health care providers and communities.
- **mental health disorders** are now recognized as the **leading cause of sickness absence** and long-term work disability in most developed countries.
- depression and anxiety create significant **economic, social and personal costs** to employees, employers and society.

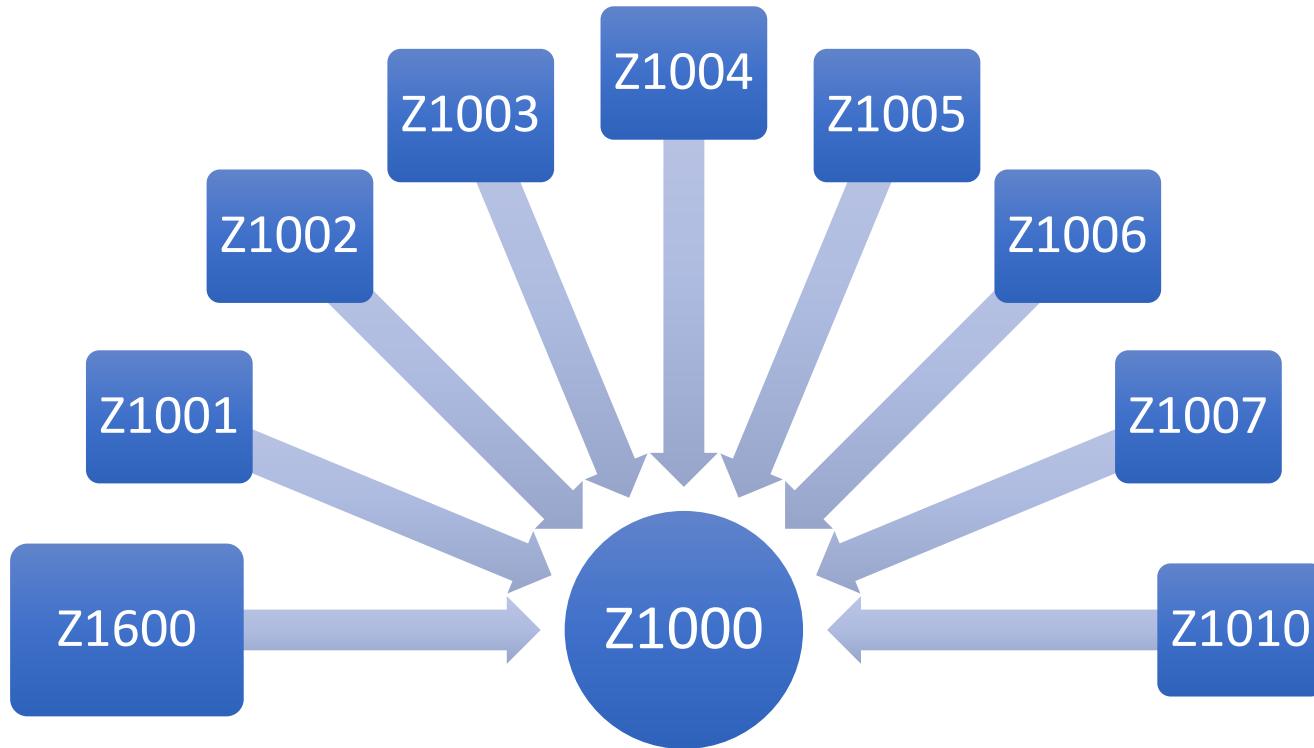
# Economic Impact/Benefit

- Cumulative global impact of lost economic output anticipated to be \$16.3 trillion between 2011 and 2030.
- Treating mental health conditions is an affordable and cost-effective way to promote wellbeing and prosperity and a positive return on investment.
- Investment in treatment for depression and anxiety produced a fourfold return in better health and ability to work.
- Cost benefit is clear with decreases in workplace absence, use of sick leave and short and long term disability claims.

# The Z1000 'Suite' of Standards

- Z1000 – Occupational health and safety management
- Z1001 – OHS training
- Z1002 – OHS hazards and risks
- **Z1003 – Psychological health and safety in the workplace**
- Z1004 – Workplace ergonomics
- Z1005 – Incident investigation
- Z1006 – Management of work in confined spaces
- Z1007 – Hearing loss prevention program management
- Z1010 – Management of work in extreme condition
- Z1600 – Emergency and continuity management program

# CSA Z45001:2019 – Occupational Health and Safety Management System



CAN/CSA-Z1003-13/BNQ 9700-803/2013  
National Standard of Canada

**Psychological health and safety in the workplace —**  
Prevention, promotion, and guidance to staged implementation

Disponible en français  
*Santé et sécurité psychologiques en milieu de travail —*  
*Prévention, promotion et lignes directrices pour une mise en œuvre par étapes*





# CSA Z1003 Guiding principles

- a) **legal requirements** associated with psychologically healthy and safe workplaces applicable to the organization will be identified and complied with as **a minimum standard of practice**;
- b) psychological health and safety is a **shared responsibility among all workplace stakeholders** and commensurate with the authority of the stakeholder;
- c) the workplace is based on **mutually respectful relationships** among the organization, its management, its workers, and worker representatives, which includes maintaining the confidentiality of sensitive information;



# CSA Z1003 Guiding principles

- d) **individuals have a responsibility** towards their own health and behaviour;
- e) a demonstrated and visible **commitment by senior management** for the development and sustainability of a psychologically healthy and safe workplace;
- f) **active participation** with all workplace stakeholders;
- g) organizational **decision making incorporates psychological health and safety** in the processes; and
- h) a primary **focus on psychological health, safety, awareness, and promotion** as well as the development of knowledge and skills for those persons managing work arrangements, organization, processes, and/or people.

**Activities** associated with this Standard, specifically related to planning, data collection, and evaluation requirements, are to **be conducted in a psychologically safe, confidential, and ethical manner.**

# New work item proposal submitted to ISO by Canada.

English title: Psychological Health and Safety in the Workplace

French title: Santé et sécurité psychologiques en milieu de travail

# Benefits of an international standard

- ISO 45003 will be the first international standard dealing with psychological health and safety in the workplace.
- A global standard will encourage more organizations to address this important issue.
- Guidance for large and small organizations on managing workplace psychosocial risk by identifying the primary risk factors and determining what would improve the working environment.

# Psychological Health and Safety in the Workplace



# Response to the New Work Item Proposal

## Ballot very positive:

- Ballot on “Occupational health and safety management -- Psychological Health and Safety in the Workplace - Guidelines”
- 48 Approved, 3 against, 10 abstentions;
- Development assigned to ISO/TC 283/WG 2 -Psychological health and safety in the workplace.
- Canada holds the Convenorship

# First Meeting – Coventry September 2018

- **38 Experts from 19 P and O countries**

Argentina, Australia, Botswana, Canada, Chile, Denmark, El Salvador, France, Germany, Korea, Japan, Mexico, Portugal, Rwanda, United States, Spain, Sweden, United Kingdom, Zimbabwe

- Liaisons: IOE, IIOC, ITUC

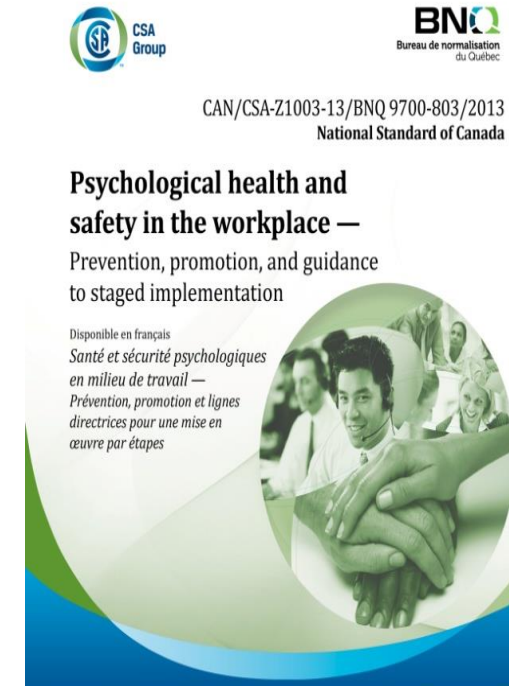
- Received presentations on input documents from Australia, Japan, Sweden, UK and Canada.

# The National Standard on Psychological Health and Safety in the Workplace – CSA-Z1003-13/BNQ 9700-803 2013

- Developed by volunteers with diverse interests;
- Published January 16, 2013; Total downloads to date - > 45,000
- **Available free worldwide;**

CSA	BNQ
<a href="http://www.csa.ca/z1003">www.csa.ca/z1003</a>	English : <a href="http://www.bnq.qc.ca/can-csaz1003-bnq9700-803/en">www.bnq.qc.ca/can-csaz1003-bnq9700-803/en</a> French: <a href="http://www.bnq.qc.ca/can-csaz1003-bnq9700-803/fr">www.bnq.qc.ca/can-csaz1003-bnq9700-803/fr</a>

French version also available at CSA's French website



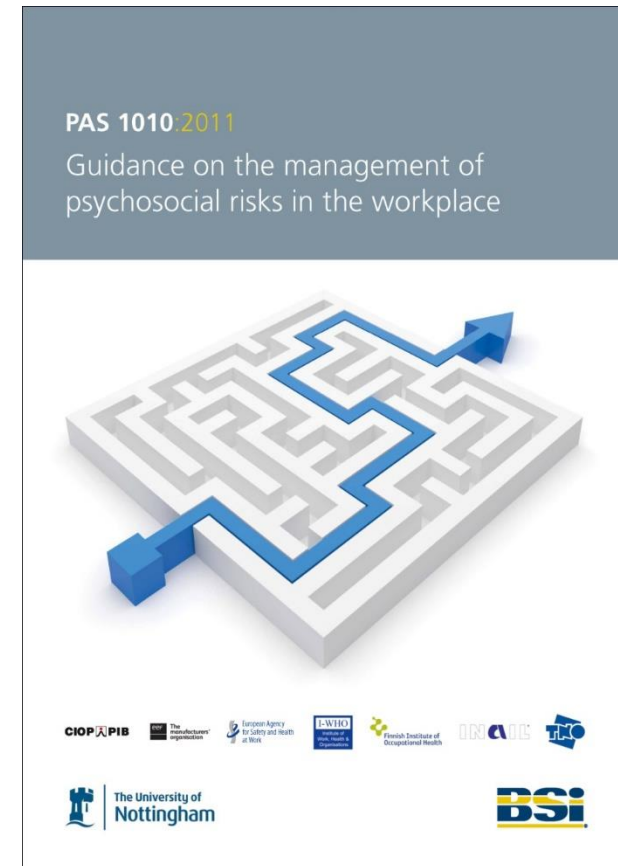
Commissioned by the  
Mental Health Commission of Canada





# PAS 1010: Guidance on the management of psychosocial risks in the workplace 2011

- First guidance standard on the management of psychosocial risks in the workplace, published by BSI in 2011
- Developed by the PRIMA-EF Consortium in collaboration with EU-OSHA, WHO, HSE, ETUC, EEF



# Safe Work Australia

**Work-related psychological health and safety**

**A systematic approach to meeting your duties**

**National guidance material JANUARY 2019**

- describes a systematic practical approach to managing work-related psychological health and safety.
- most elements are required under work health and safety (WHS) or workers' compensation laws in all Australian jurisdictions.
- recognizes poor psychological work health and safety can lead to both psychological and physical injuries

# Japan's Mental Health Guideline



# Decisions made at Coventry meeting:

- Structure of 45003 to follow the main clause titles in 45001.
- 45001 to be identified as a normative reference in Clause 2.
- Working Draft prepared for distribution to WG 2 members for comment by December 31, 2018
- WG members to identify information, tools and resources for inclusion in Annexes

# Second meeting Dallas – March 2019

Delegates from 23 countries.

- 1000 comments were received on the first working draft and those accepted were incorporated into second draft.
- well-being incorporated explicitly into both the scope of the document and the guidance as appropriate.

# Decisions, issues and challenges

## Highlighting “well-being” in 45003

- Important to discourage approval of a proposal for another MSS on Workplace Well-being

## Explaining the relationship between 45001 and 45003

- Identify when to state in 45003 that the requirements of 45001 apply without repeating them
- Consider how the hierarchy of controls applies to psychosocial risk

## Psychological health and safety / Psychosocial risk

- Continuity edit required

# 3<sup>rd</sup> meeting Kigali, Rwanda

## Progressed to Working Draft 5

Developed an Introduction to make explicit that ISO 45001: 2018 *Occupational Health and Safety Management Systems – Requirements with Guidance for Use* is a foundation document.

Organizations will not be certified against 45003 as it provides guidance on managing psychosocial risk **within an occupational health and safety (OH&S) management system**



# **Structure of the standard**

- 1. Scope**
- 2. Normative reference (ISO 45001)**
- 3. Terms and definitions**
- 4. Context of the organization**
- 5. Leadership and worker participation**
- 6. Planning**
- 7. Support**
- 8. Operation**
- 9. Performance evaluation and management review**
- 10. Improvement**

# 1. Scope

This document provides guidance with respect to managing psychological health and safety risk within an OH&S management system **based on ISO 45001 *Occupational health and safety management systems – Requirements with guidance for use***. It enables organizations to prevent **work-related** injury and ill health **and promote well-being** of their workers and other interested parties, **and to promote well-being at work**. It is applicable to organizations of all sizes and in all sectors for the development, implementation, maintenance and continual improvement of healthy and safe workplaces.

# Definition of psychosocial risk

## 3.1 psychosocial risk

combination of the likelihood of occurrence of **exposure to** work-related hazard(s) of a psychosocial nature and the severity of injury and ill-health that can be directly associated with these hazards

Note to entry: Hazards of a psychosocial nature can include aspects of **work organization, social factors at work, work environment, equipment and hazardous tasks. Detailed examples of such sources are given in Table 1, Table 2 and Table 3 of this document.**

# Definition of well-being at work

## **3.2 well-being at work**

fulfillment of the physical, mental and cognitive needs and expectations of a worker related to their work

Note 1 to entry: Well-being at work can also contribute to the quality of life outside of work.

Note 2 to entry: Well-being at work relates to all aspects of working life, including work organization, social factors at work, work environment, equipment and hazardous tasks,

# 4. Context of the organization

## 4. Context of the organization

### 4.1 Understanding the organization and its context

In relation to **managing** psychosocial risk, the organization should:

- a) **consider** the external and internal factors that can affect the achievement of the outcomes of its OH&S management system.
- b) **understand** the relevant needs and expectations of workers and other interested parties
- c) **consider** which of these needs and expectations are, or could become legal requirements or other requirements.

## 4. Context of the organization

### 4.1 Understanding the organization and its context (continued)

In relation to **managing** psychosocial risk, the organization should:

- d) adjust the design of activities to manage psychological risk to suit the specific context of the workplace
- e) tailor activities to improve the focus, reliability and validity of the process to manage psychosocial risk; and
- f) determine how the assessment of psychosocial risks will be used to make effective action plans

# 5. Leadership and worker participation

## 5.1 Leadership and commitment

The successful management of psychosocial risk calls for a commitment throughout the organization. Top management should lead this and workers at all levels of the organization should help drive it \*

Top management should:



## 5.2 Policy

In establishing an OH&S Policy for the organization, top management should:

- a) ensure that commitments to preventing ill-health and injuries related to psychosocial risk and promoting well-being at work are included in the OH&S policy
- b) determine if there is a need for a separate policy about managing psychosocial risks
- c) consider how other policies (eg. human resources, corporate social responsibility) support the OH&S policy to achieve common objectives.

# 6. Planning

- 6.1 Actions to address risks and opportunities
- 6.1.2 Hazard identification and assessment of risks and opportunities

Tables assist in identifying hazards of a psychosocial nature

Table 1 Aspects of how work is organized

Table 2 Social factors at work

Table 3 Work environment, equipment and hazardous tasks

# Objectives for planning:

- identify the conditions, circumstances and workplace demands with the potential to impair the psychological health and wellbeing of employees;
- identify and assess the primary risk factors to determine changes to improve the working environment; and
- identify and control work-related hazards and manage psychosocial risk within an occupational health and safety (OH&S) management system.

# 7. Support

7.1 Resources - the infrastructure and resources needed to achieve its objectives with respect to the management of psychosocial risk including . the human, financial, technology, infrastructure and equipment and other resources specific to its operations;

7.2 Competence

7.3 Awareness

7.4 Communication

7.5 Documented Information

7.5.1 Confidentiality

# 8. Operation

## 8.1 Operational planning and control

Eliminating hazards and reducing OH&S risks

Psychosocial risk control measures related to:

- Aspects of how work is organized

- Social factors at work

- Work environment, equipment and hazardous tasks

Signs of exposure to psychosocial risk

### 8.1.3 Management of change

### 8.1.4 Procurement contracting and outsourcing

## 8.2 Emergency preparedness and response

## 8.3 Rehabilitation and return to work

## **9. Performance evaluation and management review**

9.1 Monitoring, measurement, analysis and performance evaluation

9.2 Internal audit

9.3 Management review

# 10. Improvement

10.1 The organization should take into account the outcome of:

- a) performance evaluations
- b) incident reports
- c) consultations with, and recommendations from workers
- d) audits; and
- e) management reviews

The organization should evaluate the effectiveness of its improvement actions.

10.2 Incident, nonconformity and corrective action

10.3 Continual improvement



# Further information:

ISO TC 283 website:

[ISO TC 283 on ISO Online](#)

[ISO/TC 283](#)

Technical Committee's website for more information.